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DEVELOPING FUTURE LEADERS

WHY A DOG? BECAUSE...WHO DOESN'T LOVE DOGS?

Steve Dye, City Manager - Grand Prairie, Texas



Embedding Mechanisms

- Deliberate Role Modeling (set example)
- Attention, Measurement & Control (people do what gets attention)
- Reward/Correction (emphasize behaviors you are concerned with)
- Crisis Reaction (speaks volumes)
- Recruitment, Selection, Retention (hire and retain those who fit your culture)



Reinforcing Mechanisms

- Organizational Systems/Sub-Systems (directives; pay/benefits; budget/finance)
- Organizational Design & Structure (hierarchy, centralization/de-centralization)
- Space Allocation & Design (individual/ group interaction, degree of formality between people and organizational functions)
- Tales, Legends, Parables ("stories" who are the heroes and who are the heels)
- Statements of Organizational Mission (core values, mission, philosophy, and guiding principles)

LEADERSHIP THOUGHTS

- Care about your people
- Be committed to being the best
- Let your actions do the talking
- Communication, Communication, Communication
- Challenge Yourself. Challenge your people.
- Courage to Communicate
- Lead by influence, not authority
- To serve is to Lead

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